



HAGLEY MUSEUM AND LIBRARY
2008 ANNUAL REPORT

It is with pleasure that I report our fundraising campaign to raise \$12 million for programming and preservation was a success. In fact, the final amount was closer to \$12.3 million raised for the campaign's initiatives. With success comes even greater fiscal responsibility. I want to assure everyone that in these challenging economic times the Hagley Board of Trustees is taking considerable steps to keep our finances in order. As stewards of this amazing museum and library, we are working hard to conserve resources where we can.

A great deal of time in 2008 was spent on one of the capital campaign's major projects, renovating the Hall of Records for upgraded museum and library collections' storage. While the necessary work was extensive and included water diversion, environmental and security systems and controls, interior modifications, a new roof, and storage equipment, the improved and reorganized space guarantees many years of storage room for future growth.

In December we welcomed a group of capital campaign donors to tour behind-the-scenes at the Hall in the vast storage areas. Our guests were fascinated by the range of our collections, from the museum's furniture and decorative arts to gears, machinery, statues, and vehicles. A small exhibition hinted at the depth of our library treasures with an original carte-de-visite photograph of Abraham Lincoln, a pop-up book from the 1893 Columbian Exposition held in Chicago, and an account of the newly invented Pennsylvania "fire-places" signed by Benjamin Franklin.

We note with sadness the passing of two Honorary Trustees, Wilhelmina Laird Craven in July 2008 and her twin sister, Rosa Laird Hayward McDonald, in January 2009. These two grand ladies cared deeply about Hagley and their presence will be missed.

Sincerely,



Edward B. duPont
President



Of Course I Can!
Dick Williams, 1944

Hagley Museum and Library's 2008 annual report features details from posters displayed in Hagley's 2008 exhibit, "Give It Your Best! Workplace Posters in the United States."



To say that 2008 will go on record as an extraordinary year is an understatement!

While Hagley celebrated major successes and achievements, the economic climate toward the end of the year had us, and all of our not-for-profit allies (not to mention the world), planning for hard times ahead. Yet it is precisely at times like this that the cultural sector comes into its own. We exist to enrich peoples' lives, and we are committed to doing what we can to see our community through these difficult times. Whether a stroll along the Brandywine lifts your spirits, a glimpse of a bygone age makes you appreciate the qualities of today, or being around like-minded people invigorates you, Hagley Museum and Library is the place to be!

We took "energy" as our theme for the year, and this report is a testament to the energy and enthusiasm of a very talented and committed staff, board, and volunteer corps. The achievements that you will read about in the following pages are a credit to them and their hard work. It is gratifying for me to acknowledge thirty-seven years of outstanding service by Dan Muir, deputy director for museum administration, who retired on January 5, 2009. Dan's achievements are manifold. In his last year alone, he compiled a valuable research document relating to the history of our institution, headed up a very successful new event called "Power Up at Hagley," and organized yet another great car show! We wish Dan and his wife, Lila, much happiness in retirement.

Indeed, everyone's passion and energy are noteworthy as we look back at 2008. I was proud to take part in an evening to honor our terrific volunteers. With an Olympic theme, "Celebrating Hagley's Olympians" saw the "Olympic torch" being passed from volunteer to volunteer until finally "igniting" the "Olympic Flame" to the accompaniment of the Olympic "anthem." The evening recognized many volunteers including one standout, Doug Schindler, for more than 400 hours! Two volunteers, Dorothy Brandenberger and Rosemarie Nicholl, celebrated twenty-five years of service! This remarkable team of 453 adults and 247 teens put in an incredible 18,615 hours in 2008!

Those of you who are regular visitors will have noticed a number of new developments during the year. Some, like the dredging of the millrace in the middle of the property, were unattractive, yet essential. The silt was sampled and analyzed for possible contaminants. Once the results came back clear, Hagley obtained the necessary permits to allow the sediment to be removed and deposited as landfill on our property. While the millrace was drained, we took the opportunity to repair the leaking turbine that is used as part of our popular black powder demonstration at the Eagle Roll Mill. In particular, I extend thanks to colleagues John McCoy and Chris Corbin for their exceptional skills and hard labor in undertaking this grueling task.

In last year's report, I commented on our plans for "The New Machine Shop," the building right by our entrance near the Visitor Center. Work is underway to repair the roof, replace the monitor



Ready To Spring!
William Frederic Elmes, 1929



windows, and install new gutters and downspouts so the building is protected while we plan for its exciting future as a key component in a visit to Hagley.

As I was preparing last year's report, work on converting the former DuPont Hall of Records was in full swing. This major project is now close to completion and offers exceptional space for the storage of our artifact and library collections. Congratulations to everyone who helped to make this project so successful, particularly Terry Snyder, deputy director of library administration, for her leadership—Hagley will be the envy of museum and library colleagues everywhere!

A notable event in 2008 was the opportunity for Hagley to host the DuPont Company board and senior scientists from around the world. Hagley Museum and Library Board President Edward B. duPont, Board Secretary Henry B. duPont IV, and I were delighted to welcome these distinguished visitors. Following business meetings, the group enjoyed tours of the site and dinner in the Copeland Room. Their visit was a fitting return to Hagley—"where the du Pont story begins."

Another notable event was the gift of an insurance survey created in 1797, which is the earliest use of the name "Hagley" in connection with our site. ACE Group, successors to Insurance Company of North America—the original insurer— presented the item, which has been on loan to us since 1957. See *Hagley Magazine* 37, no. 3 for further details.

With so much going on at Hagley Museum and Library, an annual report only allows me to capture some of the highlights of the past year. I hope that readers have fond memories of these events and many other activities that they experienced during 2008.

Our 2008 exhibition in the Visitor Center, "Give it Your Best: Workplace Posters in the United States," was extremely popular. This beautiful exhibition was a credit to Jon Williams, Andrew W. Mellon Curator of Prints and Photographs, and to the talented group of colleagues who transformed the gallery. Furthermore, I note and applaud the unique catalog accompanying the exhibition, created by Publications Coordinator Adam Albright. This report offers yet another opportunity to enjoy some of these classic works.

The exhibition, "Ladies' Hand Fans: Designed for Utility, Grace and Style," which was staged in the Eleutherian Mills Residence, was also a great success. Congratulations to Debra Hughes, curator of collections and exhibits, and her museum colleagues.

Some 256 artifacts were added to our Museum collection through donation and one purchase. Highlights of the donations include the 1797 insurance map mentioned above, and a seed pearl earring and broach set, which was a wedding gift from Alfred Victor du Pont to his bride Margareta Elizabeth Lammot in 1824. Our objects conservator, Ebenezer Kotei, was kept busy caring for and moving objects to their new storage locations in the Hall of Records and assisting with monitoring the environmental conditions in the new space. He also completed a viable long-range plan that will guide our object preservation activities over the next eight years.

The 2008 Invention Convention was a huge success. This was my first experience of this program, and I was pleased to see all of the family involvement at this hands-on event. This is a wonderful



Do The Job He Left Behind
R. G. Harris, 1943

way to get young people interested in science and technology and to introduce them to everything that Hagley has to offer. The event attracted 2,234 visitors!

In April, Hagley was proud to host an event in the presence of the Gambian Ambassador, His Excellency Tamsir Jallow. "A Passion for Power," organized by "Power Up Gambia," was part of a fundraising drive to provide reliable power to the Sulayman Jungkung General Hospital in the Gambian village of Bwiam. Twenty watercolors of Hagley by Mirielle Caloghris were auctioned at the event, and in addition to supporting "Power Up Gambia," Hagley also benefited when eight successful bidders later donated the paintings to Hagley Museum and Library.

Also in April, in partnership with "Power Up Gambia" and Friends of Auburn Heights Preserve, we held an extremely successful day called "Power Up At Hagley—An Exploration of Power and Energy: A Celebration of Culture and Creativity." This early celebration of Earth Day featured numerous activities, presentations, exhibits, and demonstrations in the Soda House, Powder Yard, Wheelwright Shop and vicinity, and on Workers' Hill. Water power, steam power, solar power and various alternative energy proposals were demonstrated by scholars and enthusiasts. In addition, the Dunya Performing Arts Company, Kuumba Academy, and East Side Charter School performed "A Celebration of West African Drum and Dance," and "Songs for Power Up Gambia" were performed by Upland Power Up Gambia Ensemble, Upland Country Day School.

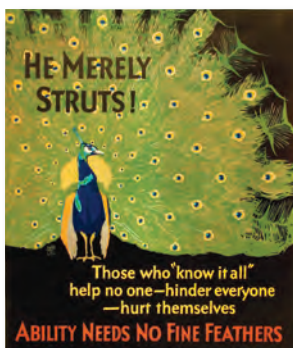
"Better than ever!" was the cry relating to "Fireworks at Hagley: Bursting with Energy." Many thanks to our presenting sponsor, the Wilmington Trust Company, to Fireworks by Grucci, and to colleagues Adam Albright, Linda Gross, and Jill MacKenzie for putting together such a remarkable program.

"Bike and Hike" was particularly successful in 2008, with visitation up significantly compared to 2007. I was pleased to be able to relate some of my knowledge of bats to a group on the evening of August 20. Thankfully, the bats were extremely active and put up a good performance via the ultrasonic "bat detector" that was kindly lent to me by the Delaware Nature Society.

September 14 marked the occasion of the thirteenth Hagley Car Show, themed as "European Vintage Wheels." The excessively hot and humid conditions took a toll on attendance, but 3,764 people had a very enjoyable day. Sadly, we cannot control the weather.

All of this added up to a very successful 2008. At the end of the year, our attendance was 64,092 visitors, an increase of 434 over 2007. Our visitor statistics show guests from thirty foreign countries, all fifty states and the District of Columbia, and that 63 percent of our visitors came from Delaware and our neighbors: Delaware (35 percent); Pennsylvania (15 percent); New Jersey (6 percent); Maryland (4 percent), and New York (3 percent).

Once again, I am pleased to acknowledge the tremendous generosity of our supporters who give of their time, dollars, or gifts in kind, and also to congratulate colleagues on proving us worthy of such support. Overall giving for 2008 was more than \$883,000 above our goal. Of particular note was the successful completion of the "Preserving the Past, Embracing the Future" capital campaign,



He Merely Struts!
William Frederic Elmes, 1929





which exceeded the \$12,000,000 goal thanks to the generosity of 259 donors.

Membership reached an all-time high of 2,675 members by the end of the year, an amazing accomplishment and a satisfying one. Welcome, one and all!

The past year brought several major research collections to the Hagley Library.

The Imprints Department added more than 1,000 printed items to the collections. Some of the highlights from the past year of new acquisitions include the John F. Tucker Collection; a donation from MBNA documenting that company's activities before the merger with Bank of America; publications from the Bilcor Plastics Company; and finally, material from the Jackson Laboratory, DuPont Chambers Works.

Several small, but interesting collections came into the Pictorial Collections Department in 2008. Highlights include receiving audio-visual materials from the Wawa collection; three fabulous albums of cyanotype photographs from the early years (1890-1895) of the Sparrows Point steel plant and ship yard; a selection of twenty slides of the Lukens Steel Company taken by company photographer Fred Frater; an album of photographs of the carillon at Alfred I. du Pont's home, Nemours; and two more Mather workplace posters. Our images were published widely, both internationally (France and England, in particular) and here at home, including local publications such as *Forty Acres*, a new Arcadia book about a neighborhood in Wilmington.

In the Manuscripts and Archives Department, acquisitions remained relatively steady in 2008. Two collections accounted for the bulk of new acquisitions: the records of the Woodlawn Trustees, Inc., the real estate development organization of the Bancroft family; and the records of the William Bingham Estate, the Pennsylvania holdings of one of the greatest land speculators of the 1780s and 1790s, with the records documenting activities through the 1950s. We signed a deposit agreement with Christ Church Christiana Hundred and will receive their historical records in 2009.

Most other new acquisitions were small collections that expanded our coverage of such Hagley mainstays as the DuPont Company, the du Pont family, the Pennsylvania Railroad Company, and the Sun Shipbuilding & Dry Dock Company. The most noteworthy of these include copies of some rare Wallace H. Carothers letters and historical files on neoprene. Two other new accessions deserve special mention. The Leonard Walton Collection of packaging materials, although small, contains hundreds of fine examples of otherwise ephemeral packaging printed on paper, cardboard, cellophane, and polyethylene. The records of Development Bank Associates, Inc., document a consulting business that advised corporations how to participate in projects in developing countries that were being funded by international agencies, such as the World Bank.

Researchers learn of our new additions and long-standing treasures through searching our Online Public Access Catalog (OPAC), accessible through the Internet. Hagley cataloging staff added a total of 5,163 bibliographic records, describing research collections and items, to our OPAC.

As an internationally regarded research facility dedicated to the history of business and technology, the Library remains focused on



Fight or Buy Bonds
Howard Chandler Christy, 1917

aiding scholars and promoting scholarship. It was a busy year for the Library with more than 21,794 different reference transactions (letters and e-mails, researcher visits, photo orders, and circulated items) conducted by Library staff.

The collections used in the Library ranged from the nineteenth-century merchant and manufacturing records to twentieth-century industrial design collections. More frequently consulted collections in 2008 included the DuPont Company and the du Pont family, National Association of Manufacturers, Pennsylvania Railroad Records, J. Howard Pew papers, and the Ernest Dichter research reports.

Digital and electronic records remain an important and new strategic direction for the Library. During 2008, the library website grew into a robust and evolving virtual space that has given the library its own digital identity—a critical component for moving the Library into the twenty-first century. We are grateful for the partnership formed with the University of Virginia and its Virginia Center for Digital History; also, we acknowledge many volunteers as well as students from the University of Virginia and the University of Delaware who, through our internship program, worked to scan and prepare collections for access using the digital archives.

Hagley's new online resources increased exponentially the Library's ability to offer access to collections. Together, 33,669 unique visitors consulted 355,775 pages or collection items. This increase represents the exciting realization of expanding the Library's and the Foundation's audience in useful and meaningful ways. We look forward to building on this success.

The conservation lab extended 8,296 treatments to Library division materials from simple book-planting to more complex repairs and stabilization of collection items. For the Imprints collections, the conservation staff focused on processing more than 2,200 publications, most of these from the Litchfield or Hughes Collections. In addition, the conservation staff reviews new collections upon their arrival to check for mold, insects, or other detrimental factors in order to maintain a safe environment for both collections and staff working with these materials. Some of the collections evaluated included railroad ephemera; ten large scrapbooks of the Textile Color Card Association records; the John Tucker Collection; and the Walton Collection on Printing and Packaging.

In all we do, scholarship remains an important focal point, and the Library's Center for the History of Business, Technology and Society plays a crucial role to this end.

The Center sponsored two well-attended conferences in 2008—"Commonplace Yet Extraordinary: Design Histories of Everyday Objects" on May 16, and "Automobility: A Conference on the 100th anniversary of the Model T" on November 6 and 7. Moreover, the Center hosted the Fourth International Conference on Business and Technology Transfer, which was sponsored and funded by the Technology and Society Division of the Japan Society of Mechanical Engineers.

The Center's seminar series had five sessions in 2008. These included the following papers: Eric Schatzberg, "Competition and Critique: The Discourse of Technology in Twentieth-Century America;" Carolyn de la Pena, "The Business of Diet Food: Abbott Laboratories and the Sucaryl (Cyclamates) Campaign;" Janice Traflet,



Free Labor Will Win
Anton Bruehl, 1942





"Courting Women Stockholders: Brokers' Marketing Practices in the 1950s and 1960s and the Democratization of the Stock Market;" and Mansel Blackford, "Fishing and Over Fishing, 1976-2006: American Experiences in Global Perspective."

As well as conferences, seminars, and research, the Library engages in outreach targeted to more popular audiences. The lecture series is one such mechanism, and in 2008 it brought four excellent speakers to Hagley.

On October 1, Dr. Kevin Borg, an associate professor in the Department of History at James Madison University and former Hagley Fellow, gave a lecture on his book titled *Auto Mechanics — Technology and Expertise in Twentieth-Century America*.

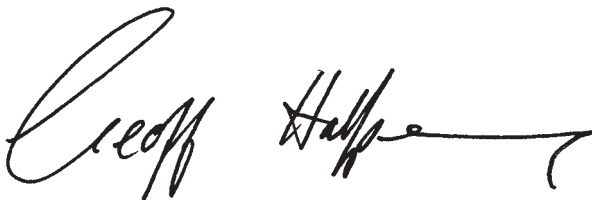
On October 15, Nicholas Lowry, director of the Poster Division of the Swann Auction Galleries in New York City, presented an entertaining lecture, "Posters as an Art Form." This lecture complemented the "Give It Your Best! Workplace Posters in the United States" exhibition in the Visitor Center.

On November 19, Dr. David Kirsch, an associate Professor at the Robert H. Smith School of Business, University of Maryland, talked about his book, *The Electric Vehicle and the Burden of History*. Given the economy and the current status of the car industry, Kirsch's lecture proved both timely and informative.

The final lecture, on December 10, by Dr. W. Barksdale Maynard, featured his newly published book, *Buildings of Delaware*. An audience of 189 guests responded with great enthusiasm to a topic of local interest, highlighting the beautiful architecture that is part of the history of Delaware.

Once again, I realize that I have been able to scratch only the surface of the multitude of activities, events, and achievements that emanate from Hagley. Every member of the team contributes to our success and is to be congratulated!

In concluding this report, I pay tribute to two remarkable ladies, both of whom were Honorary Trustees of Hagley. Mrs. David Craven died on July 31, 2008, and her twin sister, Mrs. Rosa Hayward McDonald, died on January 3, 2009. Our institution and our community have much to be grateful for in having been blessed by these amazing women. They will be greatly missed, but their legacies remain.



Geoff Halfpenny
Executive Director



I Want You For The Navy
Howard Chandler Christy, 1917

Hagley thanks all of our donors for their generosity and kindness. Your support is greatly needed and genuinely appreciated. The following is a consolidated list which includes Hagley Benefactor, Patron, and Sponsor members, Corporate members, Hagley Annual Fund donors, Residence Endowment donors, those who have included Hagley in their estate plans, and other individuals and institutions making financial or in-kind contributions in 2008.

We strive for accuracy in our donor listings; names appear as the donors have requested. Please contact the development office at (302) 658-2400, ext. 303, with any changes or corrections.

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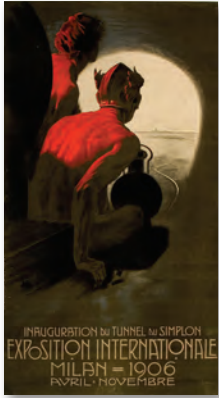


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Ralph Iligan, ca. 1942

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**deceased*

FINANCIAL REPORT

The financial statements of Eleutherian Mills Hagley Foundation are audited annually by Cover & Rossiter, Certified Public Accountants. A copy of those financial statements will be made available from the Finance Office on request.

ASSETS	2008	2007
Current Assets:		
Cash and cash equivalents	\$ 1,325,734	\$ 2,231,346
Accounts receivable	11,800	30,518
Grants receivable	20,000	60,000
Pledges receivable	216,835	718,449
Inventories	91,933	99,734
Prepaid expenses	80,928	442,282
Total Current Assets	<u>1,747,230</u>	<u>3,582,329</u>
Noncurrent Assets:		
Investments, at market:		
Endowment*	93,740,835	136,793,360
Other	8,105,724	6,841,180
Total Investments	<u>101,846,559</u>	<u>143,634,540</u>
Pledges receivable	20,000	123,333
Split interest agreement, at market	1,028,293	1,791,994
Land, buildings and equipment, net of accumulated depreciation	17,351,489	13,662,236
Artifacts, exhibits, and models		
Total Noncurrent Assets	<u>120,246,341</u>	<u>159,212,103</u>
TOTAL ASSETS	<u>\$ 121,993,571</u>	<u>\$ 162,794,432</u>
LIABILITIES AND NET ASSETS		
Current Liabilities:		
Accounts payable and other liabilities	\$ 283,279	\$ 223,404
Accrued expenses	108,615	82,503
Deferred revenue	38,818	53,068
Total Current Liabilities	<u>430,712</u>	<u>358,975</u>
Noncurrent Liabilities:		
Accrued post-retirement benefits	185,981	216,586
Total Liabilities	<u>616,693</u>	<u>575,561</u>
NET ASSETS:		
Unrestricted:		
Board designated for long-term investment	107,143,034	107,143,034
Other unrestricted	(14,445,564)	15,557,739
Total Unrestricted	92,697,470	122,700,773
Temporarily restricted	11,270,316	39,518,098
Permanently restricted	17,409,092	
Total Net Assets	<u>121,376,878</u>	<u>162,218,871</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 121,993,571</u>	<u>\$ 162,794,432</u>

*Some investment funds totaling \$2,647,000 are reported here at 9/30/08 market values due to the timing of the 12/31/08 investment reports.

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